



SAN DIEGO
HOUSING
COMMISSION

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San Diego Housing Commission (SDHC)
City of San Diego Rapid Rehousing Programs Funded by the
Homeless Housing, Assistance and Prevention Program (HHAP)
Presentation to the SDHC Board of Commissioners
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City of San Diego HHAP Rapid Rehousing Programs

Introduction

- The City of San Diego's Rapid Rehousing Programs connect individuals and families experiencing homelessness in the City of San Diego to permanent housing opportunities.
- May 2019: People Assisting the Homeless (PATH), Home Start, and The Salvation Army began administering three new Rapid Rehousing programs.
 - Providers were selected through a competitive procurement process.
 - SDHC Board of Commissioners approved one-year contracts with one one-year renewal option each.
- July 1, 2021 – June 30, 2022: The three Rapid Rehousing program continued for one year pursuant to SDHC Board approval on May 6, 2021.
 - Continued serving enrolled households
 - Funding transitioned from Homeless Emergency Aid Program (HEAP) to Homeless Housing, Assistance, and Prevention (HHAP) funds.
 - Extension provided the opportunity for the three programs to use American Rescue Plan Act funds to support up to an additional 100 households experiencing homelessness.



City of San Diego HHAP Rapid Rehousing Programs

Introduction (Continued)

- March 2022: The City of San Diego's Homelessness Strategies and Solutions Department (HSSD) informed SDHC of their plan to wind-down funding for the Rapid Rehousing programs in Fiscal Year 2023.
- SDHC is working with the three subcontractors on a program "ramp-down" plan, including ceasing new program enrollments.
- Due to the wind-down of the program and to foster continuity of care for enrolled households, SDHC staff proposes a non-competitive agreement under Procurement Policy 9.4 to procure the services of PATH, Home Start, and The Salvation Army for FY 2023 for these programs to serve households that need continued support.



City of San Diego HHAP Rapid Rehousing Programs

Rapid Rehousing Overview

- Through the Coordinated Entry System (CES), individuals and families experiencing homelessness are assessed and referred to housing interventions that best address their needs.
- The Rapid Rehousing Programs provide assistance to individuals and families, including:
 - Case management services
 - Housing search assistance
 - Move-in expenses, including security deposit and utility payment
 - Short- to long-term rental assistance
 - Landlord mediation
 - Referrals to other services to help stabilize and support individuals and families to ensure housing success



City of San Diego HHAP Rapid Rehousing Programs

Rapid Rehousing Overview (Continued)

- Enrolled clients work with program staff to identify and apply for housing opportunities that are affordable with the program's initial rental assistance and the household's projected future income.
- Program staff support clients to develop and accomplish case plan goals that reinforce housing stability, such as increasing income, accessing community resources, and addressing outstanding debt.
- Rental assistance subsidies paid to the landlord on behalf of the client gradually decrease as the client takes on a larger portion of the rent.
- At the close of program participation, the client has successfully taken over the entire rent.



City of San Diego HHAP Rapid Rehousing Programs Program Outcomes

- As of March 31, 2022, the three programs have housed a total of 148 households previously experiencing homelessness.
- Approximately 63 households will require additional assistance beyond the current contract end date of June 30, 2022, to stably maintain their housing and have the best opportunity to exit the program successfully.

Program Operator	Households Housed	Assistance Needed beyond 6/30/2022
PATH	48	24
Home Start	52	19
The Salvation Army	48	20
	148	63



City of San Diego HHAP Rapid Rehousing Programs Proposed Programming

Initial Contract Terms Effective July 1, 2022 through June 30, 2023	
PATH	\$346,667
Home Start	\$274,444
The Salvation Army	\$288,889
	\$910,000

- One option year to renew through June 30, 2024, if necessary, to stabilize housing for any households with continuing needs and prevent returns to homelessness.



City of San Diego HHAP Rapid Rehousing Programs

Staff Recommendations

That the SDHC Board of Commissioners take the following actions:

- 1) Authorize SDHC to enter into a one-year contract, using a Non-Competitive agreement under Procurement Policy 9.4, with People Assisting the Homeless (PATH) in the amount of \$346,667 to operate a rapid rehousing program for the term of July 1, 2022, to June 30, 2023, with one option to renew, funded by Homeless Housing, Assistance, and Prevention Program (HHAP) contingent on funding being made available for this purpose in the City of San Diego's Fiscal Year 2023 budgeting process, and the continuance or extension of any related Memorandum of Understanding (MOU) with the City of San Diego.
- 2) Authorize SDHC to enter into a one-year contract, using a Non-Competitive agreement under Procurement Policy 9.4, with Home Start Inc. (Home Start) in the amount of \$274,444 to operate a rapid rehousing program for the term of July 1, 2022, to June 30, 2023, with one option to renew, funded by HHAP, contingent on funding being made available for this purpose in the City of San Diego's Fiscal Year 2023 budgeting process and the continuance or extension of any related Memorandum of Understanding (MOU) with the City of San Diego.



City of San Diego HHAP Rapid Rehousing Programs Staff Recommendations (Continued)

- 3) Authorize SDHC to enter into a one-year contract, using a Non-Competitive agreement under Procurement Policy 9.4, with The Salvation Army in the amount of \$288,889 to operate a rapid rehousing program for the term of July 1, 2022, to June 30, 2023, with one option to renew, funded by HHAP, contingent on funding being made available for this purpose in the City of San Diego's Fiscal Year 2023 budgeting process and the continuance or extension of any related Memorandum of Understanding (MOU) with the City of San Diego.

- 4) Authorize the Interim President & CEO, or designee, to execute all necessary documents and instruments that are necessary and/or appropriate to implement these approvals, on terms and conditions approved by the Interim President & CEO, or designee, upon the advice of and in a form approved by General Counsel, and to take such actions necessary and/or appropriate to implement these approvals, provided that a copy of the documents, signed as to form by General Counsel, are submitted to each Housing Commissioner in advance of approval for the designee to sign.



City of San Diego HHAP Rapid Rehousing Program Extension Staff Recommendations (Continued)

- 5) Authorize the Interim President & CEO, or designee, to increase the amount of funding per operator agreement by no more than 20 percent of the approved budget and to substitute funding sources for each of the proposed agreements, if necessary, without further action by the Housing Commission Board, but only if and to the extent that funds are determined to be available for such purposes.



Questions & Comments

