San Diego Housing Commission (SDHC)
City of San Diego Women’s Interim Shelter Program
Housing Authority of the City of San Diego Agenda Item #3
April 12, 2022

Casey Snell
Director of Housing First Administration
Homeless Housing Innovations Division
San Diego Housing Commission

Jonathan Herrera
Special Programs Manager & Senior Policy Advisor
Homeless Housing Innovations Division
San Diego Housing Commission
City of San Diego Women’s Interim Shelter Program
Introduction

• April 19, 2021: Mayor Todd Gloria announced a proposed investment of more than $10 million in America Rescue Plan Act (ARPA) funds to create additional crisis response resources and investments in shelter and longer-term housing options to address unsheltered homelessness.

• The proposed women’s shelter program supports the Community Action Plan on Homelessness for the City of San Diego (Action Plan)
  – The Action Plan identifies shelter interventions as critical entry points to the City’s Crisis Response System and necessary to facilitate permanent housing placements.

• SDHC will administer the program through the Memorandum of Understanding (MOU) between the City and SDHC for the provision of Homeless Shelters and Service Programs.
City of San Diego Women’s Interim Shelter Program
Program Overview

- Catholic Charities, Diocese of San Diego (CCDSD) will provide safe, low-barrier shelter for women age 18 or older experiencing unsheltered homelessness, with a specific emphasis on:
  - Women with serious medical conditions
  - Women released from the hospital who do not need or qualify for recuperative care but are in need of a safe, indoor place to recover
  - Women with other higher-need conditions

- The program will operate 24 hours a day, seven days a week, with a maximum capacity of 40 beds.
City of San Diego Women’s Interim Shelter Program
Program Overview (Continued)

- The program will provide wraparound services and a diverse portfolio of supportive services, utilizing practices aligned with harm reduction and trauma-informed principles, including but not limited to:
  - Housing-focused case management that aims to resolve program clients’ homelessness as quickly as possible
  - Care coordination and assistance with applying for public benefits
  - Peer support services
  - Substance use and medication-assisted treatment
  - Mental health services
  - Assistance in locating safe and affordable permanent or other longer-term housing, including determining housing interventions and opportunities outside of the Coordinated Entry System (CES)
• Basic shelter services, including but not limited to:
  – Appropriate 24-hour residential services and staffing
  – A maximum of 40 beds and other residential furnishings
  – A minimum of two meals per day in compliance with all applicable health and safety regulations
  – Showers, wash stations, restrooms, laundry facilities, and belongings storage for program clients
  – Routine operating and client supplies, including but not limited to hygiene products, basic first aid supplies, and cleaning supplies
  – Telephone access and message services
  – Regularly laundered linens
  – Mail services
• CCDSD currently administers more than 20 programs funded by $15 million in federal, state, local and private grants and donations.

• CCDSD operates several programs for people experiencing homelessness in San Diego and Imperial Counties:
  • La Posada, a 100-bed shelter in Carlsbad, provides 24/7 emergency shelter for men experiencing homelessness and those employed as farmworkers.
  • Our Lady of Guadalupe in Calexico has 50 beds for men experiencing homelessness.
  • House of Hope in El Centro shelters women and children with 20 beds and 4 cribs.
  • Rachel’s Night Shelter is a 35-bed shelter serving women experiencing homelessness.
City of San Diego Women’s Interim Shelter Program
Fiscal Year 2022 Operating Budget

- Initial Operating Term: April 13, 2022, through June 30, 2022
- Operating cost for the initial contract term: $339,701
- Funding for Fiscal Year 2023 will be determined through the City’s budgeting process.

<table>
<thead>
<tr>
<th>FUNDING SOURCE</th>
<th>FUNDING BY USE</th>
<th>FY 2022</th>
<th>FY 2023*</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Fund</td>
<td>CCDSD Operating Contract</td>
<td>$228,287</td>
<td>$1,067,617</td>
</tr>
<tr>
<td></td>
<td>Start-up Costs</td>
<td>$100,000</td>
<td>$53,381</td>
</tr>
<tr>
<td></td>
<td>SDHC Administration</td>
<td>$11,414</td>
<td>$53,381</td>
</tr>
<tr>
<td></td>
<td><strong>TOTAL</strong></td>
<td><strong>$339,701</strong></td>
<td><strong>$1,120,998</strong></td>
</tr>
</tbody>
</table>
City of San Diego Women’s Interim Shelter Program
Contractor Selection Process

- July 15, 2021: SDHC issued a Request for Qualifications (RFQ) seeking to increase the capacity of the existing shelter system within the City of San Diego.
  - Particularly to expand ability to serve special populations, such as those with substance use disorder, veterans, single women, those in need of respite care, or other sub-populations, potentially in smaller scale that supports the unique needs of these populations.
  - Respondents were able to propose sites for consideration.
  - RFQ was posted and made available for download on the PlanetBids website through both SDHC’s and the City of San Diego’s portals.

- August 12, 2021: RFQ closing date
  - Submissions received from 4 respondents:
    - CCDSD
    - Interfaith Community Services
    - San Diego Youth Services
    - Veterans Village of San Diego
• Of the respondents deemed qualified, CCDSD provided a proposed site location and specific underserved population that they could serve.

• Program prioritized for implementation due to:
  – CCDSD’s ability to secure and provide an available site location
  – CCDSD’s ability to leverage their own funds to support tenant improvements to the identified site
  – Need for more shelter beds for specific populations, such as single women
  – Need for shelter beds that can support persons with higher-level care needs
City of San Diego Women’s Interim Shelter Program
COVID-19 Precautions

• Compliance with all local, state and federal public health orders

• Alignment with guidance from U.S. Department of Housing and Urban Development and the Centers for Disease Control and Prevention
  – Preventing & Managing the Spread of Infectious Disease for People Experiencing Homelessness
  – Preventing & Managing the Spread of Infectious Disease within Encampments
  – Interim Guidance for Homeless Service Providers to Plan and Respond to Coronavirus Disease 2019

• Personal Protective Equipment for both clients and staff

• Screening/Isolation Procedures
  – Universal Screening Tool
  – Partnerships with primary care providers
That the Housing Authority of the City of San Diego take the following actions:

1) Authorize SDHC to enter into an agreement with CCDSD in the amount of $339,701 for an initial term of April 13, 2022, through June 30, 2022, with three one-year options for renewal, contingent on funding being made available for that purpose through the City of San Diego’s Fiscal Year 2023 budgeting process and the continuance or extension of the Memorandum of Understanding (MOU) with City of San Diego for oversight and administration of the City’s homeless shelters and services programs (current term ends June 30, 2024), to provide interim shelter and supportive services at the City of San Diego Women’s Interim Shelter Program at 825 7th Ave., San Diego, 92101, for women experiencing homelessness. Funding will consist of $339,701 in American Rescue Plan Act (ARPA)/City General Funds for the initial operating term, which includes $11,414 for SDHC administration.
2) Authorize SDHC's President & Chief Executive Officer (President & CEO), or designee, to execute all documents and instruments that are necessary and/or appropriate to implement these approvals, in a form and format approved by General Counsel, and to take such actions necessary and/or appropriate to implement these approvals, provided that a copy of the documents, signed as to form by General Counsel, are submitted to each SDHC Commissioner in advance of approval for the designee to sign.

3) Authorize the SDHC's President & CEO, or designee, to substitute funding sources and/or increase compensation by not more than 20 percent of the total agreement amount for the proposed agreement, if necessary, without further action by the SDHC Board or the Housing Authority, but only if and to the extent that funds are determined to be available for such purposes.
City of San Diego Women’s Interim Shelter Program

Questions & Comments