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San Diego Housing Commission (SDHC)
City of San Diego Bridge Shelter Program at 17th Street & Imperial Avenue
Presentation to the SDHC Board of Commissioners
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City of San Diego Bridge Shelter Program Background

- SDHC administers agreements for the City of San Diego's (City) Homeless Shelters and Services Programs
 - Memorandum of Understanding (MOU) between SDHC and the City of San Diego (City) first took effect on July 1, 2010.
- SDHC and the City entered into a separate MOU for the administration and operation of the City's Bridge Shelter Programs.
 - Current Bridge Shelter MOU will expire on June 30, 2023.
- October 15, 2019: The Housing Authority of the City of San Diego approved a one-year operating agreement with Alpha Project and two options to renew the Agreement to operate a Bridge Shelter located at 1710 Imperial Avenue, San Diego, 92101.
 - Current operating agreement will expire on June 30, 2022.



City of San Diego Bridge Shelter Program

Introduction

- The Bridge Shelter program supports the Community Action Plan on Homelessness for the City of San Diego (Action Plan)
 - The Action Plan identifies shelter interventions as critical entry points to the City’s Crisis Response System and necessary to facilitate permanent housing placements.
- If approved, the proposed actions will allow SDHC to enter into an agreement with Alpha Project for the ongoing operation of the Bridge Shelter at 17th and Imperial.
 - One-year period
 - Three one-year options for renewal, contingent on funding be made available for this purpose.



*City Bridge Shelter
17th Street and Imperial Avenue
Opened November 5, 2019*





City of San Diego Bridge Shelter Program Program Overview

- Shelter
- Wraparound services
- Practices aligned with harm reduction and trauma-informed principles, including but not limited to:
 - Housing-focused case management that aims to resolve program clients' homelessness as quickly as possible
 - Care coordination and assistance with applying for public benefits
 - Assistance in locating safe and affordable permanent or other longer-term housing, including determining housing interventions and opportunities outside of the Coordinated Entry System (CES)
- 24 hours a day, seven days a week
- Maximum capacity of 139 beds



City of San Diego Bridge Shelter Program Service Model

- Basic shelter services, including but not limited to:
 - Appropriate 24-hour residential services and staffing
 - A minimum of two meals per day in compliance with all applicable health and safety regulations
 - Showers, wash stations, restrooms, laundry facilities, and belongings storage for program clients
 - Routine operating and client supplies, including but not limited to hygiene products, basic first aid supplies, and cleaning supplies
 - Telephone access and message services
 - Regularly laundered linens



City of San Diego Bridge Shelter Program Operator Experience

- More than 20 years of experience serving individuals and families experiencing homelessness.
- Serves more than 4,000 men, women and children annually.
- Operated 600 beds at the San Diego Convention Center as part of Operation Shelter to Home.
- Operates City of San Diego Bridge Shelter for Single Adults at 16th & Newton and the City of San Diego Harm Reduction Shelter.



*Operation Shelter to Home
San Diego Convention Center
May 28, 2020*



City of San Diego Bridge Shelter Program Operator Experience (Continued)

- Alpha Project was recently selected to operate the City of San Diego's first harm reduction shelter in collaboration with the County of San Diego to serve adults experiencing homelessness and substance use or co-occurring conditions.
- Alpha Project's programs include:
 - Street-Based Case Management
 - Interim/Bridge Shelters
 - Permanent Supportive Housing
 - Rapid Rehousing
 - Residential Treatment
 - Employment Services
 - Peer Support Services



City of San Diego Bridge Shelter Program Contractor Selection Process

- January 2, 2022: SDHC issued a Request for Proposal (RFP) seeking an operator for the City of San Diego Bridge Shelter located at 17th and Imperial.
- RFP was posted and made available for download on the PlanetBids website through both SDHC's and the City of San Diego's portals.
 - 895 notifications were sent through the PlanetBids system.
- February 15, 2022: RFP closing date.
 - Submissions were received from two respondents.
- Selection committee evaluated, scored and ranked the responses.
 - Alpha Project was selected as providing the best overall value.



City of San Diego Bridge Shelter Program COVID-19 Mitigating Practices

- Compliance with all local, state and federal public health orders
- Alignment with guidance from U.S. Department of Housing and Urban Development and the Centers for Disease Control and Prevention
 - Preventing & Managing the Spread of Infectious Disease for People Experiencing Homelessness
 - Preventing & Managing the Spread of Infectious Disease within Encampments
 - Interim Guidance for Homeless Service Providers to Plan and Respond to Coronavirus Disease 2019
- Personal Protective Equipment for both clients and staff
- Screening/Isolation Procedures
 - Universal Screening Tool
 - Partnerships with primary care providers



City of San Diego Bridge Shelter Program Fiscal Year 2023 Operating Agreement

- Initial Operating Term: July 1, 2022, through June 30, 2023
- Operating cost for the initial contract term: \$2,959,661
- Anticipated funding source is HHAP and ESG-CV and will be determined through the City's FY2023 budgeting process
- Future contract terms will be exercised contingent on funding availability

FUNDING BY USE	FY 2023
Operator Agreement	\$2,959,661
Housing Commission	\$147,983
TOTAL	\$3,107,644



City of San Diego Bridge Shelter Program Staff Recommendations

That the SDHC Board of Commissioners take the following actions:

- 1) Authorize SDHC to enter into an agreement with Alpha Project in the amount of \$2,959,661 for an initial one-year term from July 1, 2022, through June 30, 2023, with three one-year options for renewal, contingent on funding being available for that purpose, and the continuance or extension of the Memorandum of Understanding (MOU) with City of San Diego for oversight and administration of the Bridge Shelter programs (current term ends June 30, 2023), to provide bridge shelter and services for persons experiencing homelessness at the City of San Diego's Bridge Shelter located at 1710 Imperial Ave. The funding source for the initial operating term is expected to consist of Homeless Housing, Assistance and Prevention (HHAP) and Emergency Solution Grant-CV (ESG-CV) funds.



City of San Diego Bridge Shelter Program Staff Recommendations (Continued)

- 2) Authorize SDHC's Interim President & Chief Executive Officer (President & CEO), or designee, to execute all documents and instruments that are necessary and/or appropriate to implement these approvals, in a form and format approved by General Counsel, and to take such actions necessary and/or appropriate to implement these approvals, provided that a copy of the documents, signed as to form by General Counsel, are submitted to each Housing Commissioner in advance of approval for the designee to sign.
- 3) Authorize SDHC's Interim President & CEO, or designee, to substitute funding sources and/or increase compensation by not more than 20 percent of the total agreement amount for the proposed agreement, if necessary, without further action by the SDHC Board or the Housing Authority, but only if and to the extent that funds are determined to be available for such purposes.



Questions & Comments

