



SAN DIEGO  
HOUSING  
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# San Diego Housing Commission (SDHC)

## City of San Diego Harm Reduction Interim Shelter Program

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Lisa Jones  
Executive Vice President of Strategic Initiatives  
San Diego Housing Commission

Casey Snell  
Director of Housing First Administration  
Homeless Housing Innovations Division



# City of San Diego Harm Reduction Interim Shelter Introduction

- April 19, 2021: Mayor Todd Gloria announced a proposed investment of more than \$10 million in America Rescue Plan Act (ARPA) funds to create additional crisis response resources and investments in shelter and longer-term housing options to address unsheltered homelessness.
- The City of San Diego's Fiscal Year 2022 Budget appropriated \$7.5 million to support the development and expansion of harm reduction strategies for persons with substance abuse challenges and to implement additional shelter beds for high-need populations.
- SDHC will administer the program through the Memorandum of Understanding (MOU) between the City and SDHC for the provision of Homeless Shelters and Service Programs.
- The program will be operated in conjunction with the County of San Diego's Behavioral Health Services.



# City of San Diego Harm Reduction Interim Shelter Operator Experience

- Alpha Project has extensive experience operating shelter programs, permanent supportive housing projects and residential treatment programs for individuals and families experiencing homelessness.
- Alpha Project operates Casa Raphael, a state-licensed and certified residential treatment program for men in recovery from substance abuse.
- The program offers an intensive 12-week environment in which residents participate in an evidence-based practice curriculum. The program provides housing, food, recovery workshops, case management, mental health counseling, access to healthcare, work, financial assistance, and other support services.
- The program is primarily supported by the County of San Diego.



## City of San Diego Harm Reduction Interim Shelter Service Model

- In conjunction with the County of San Diego's Behavioral Health Services, the Harm Reduction Interim Shelter Program will provide:
  - safe, low-barrier shelter
  - specialized stabilization and supportive services for individuals experiencing unsheltered homelessness with co-occurring substance use and mental health conditions
- The County of San Diego will provide a diverse portfolio of supportive services, including but not limited to:
  - outreach and engagement
  - case management
  - multidisciplinary care coordination
  - peer support services
  - substance abuse treatment
  - medication-assisted treatment
  - mental health services
  - access to public benefits



## City of San Diego Harm Reduction Interim Shelter Service Model (Continued)

- Alpha Project will manage day-to-day shelter operations, including residential services, on-site security, ancillary facilities and site management.
- Alpha Project will provide housing navigation services to assist clients with accessing the necessary supports to exit to a permanent or longer-term housing destination.
- Service Coordinator to support the implementation of a client-centered and harm reduction service model, while working closely with the County's contractor to coordinate the provision of care.



# City of San Diego Harm Reduction Interim Shelter Service Model (Continued)

- Services will include:
  - Referrals to Primary Care Resources (County)
  - Health, Wellness and Recovery Activities (County)
  - Behavioral/Mental Health Resources (County)
  - Substance Abuse Treatment (County)
  - Housing Navigation Case Management (Alpha)
  - Residential Services and Staffing (Alpha)
  - 24/7 On-site Security (Alpha)
  - A Maximum of 50 beds and other residential furnishings for single adults and couples experiencing unsheltered homelessness (Alpha)
  - Three Meals per Day (Alpha)
  - Showers, Wash Stations, Restrooms, Laundry Services and Property Storage (Alpha)



# City of San Diego Harm Reduction Interim Shelter COVID-19 Precautions

- Compliance with all local, state and federal public health orders.
- Alignment with guidance from U.S. Department of Housing and Urban Development and the Centers for Disease Control and Prevention
  - Preventing & Managing the Spread of Infectious Disease for People Experiencing Homelessness
  - Preventing & Managing the Spread of Infectious Disease within Encampments
  - Interim Guidance for Homeless Service Providers to Plan and Respond to Coronavirus Disease 2019
- Personal Protective Equipment for both clients and staff
- Screening/Isolation Procedures
  - Daily Health Screenings
  - Temporary Lodging Referrals
  - COVID-19 Testing and Vaccination



# City of San Diego Harm Reduction Interim Shelter Fiscal Year 2022 Operating Budget

- Nine-month Operating Term: October 1, 2021 – June 30, 2022
- Operating expenses for the initial contract term: \$1,717,332.00
- Funding provided through an allocation of City General Funds approved through the City’s Fiscal Year 2022 Budgeting Process
- Future contract terms will be exercised contingent on funding availability.

FUNDING SOURCE	FUNDING BY USE	FY 2022
General Fund	Alpha Project Operating Contract	\$1,485,554
	Start-up Costs	\$150,000
	SDHC Administration	\$81,778
<b>TOTAL</b>		<b>\$1,717,332</b>





## City of San Diego Harm Reduction Interim Shelter Contractor Selection Process

- May 11, 2021: SDHC issued a Request for Qualifications (RFQ).
  - Posted and made available for download on the PlanetBids website through both SDHC's and the City of San Diego's portals.
- May 31, 2021: RFQ closing date
  - Submissions received from two respondents
    - Alpha Project
    - Father Joe's Villages
  - Both were determined to be qualified.
  - Alpha Project was selected as providing the best overall value to SDHC for the target population.



# City of San Diego Harm Reduction Interim Shelter Staff Recommendations

## That the SDHC Board of Commissioners take the following actions:

- 1) Authorize SDHC to enter into an agreement with Alpha Project for the Homeless in the amount of \$1,635,555 for an initial nine-month term of October 1, 2021, through June 30, 2022, with a one-year option for renewal, contingent on funding being made available for that purpose through the City of San Diego's Fiscal Year 2023 budgeting process, to provide interim shelter and supportive services at the City of San Diego's Harm Reduction Interim Shelter Program at 3220 Sports Arena Blvd., San Diego, 92110, for persons experiencing homelessness. Funding will consist of \$1,717,332 in City General Funds for the initial operating term, which includes \$81,778 for SDHC administration;



## City of San Diego Harm Reduction Interim Shelter Staff Recommendations (Continued)

- 2) Authorize SDHC's President & Chief Executive Officer (President & CEO), or designee, to execute all documents and instruments that are necessary and/or appropriate to implement these approvals, in a form and format approved by General Counsel, and to take such actions necessary and/or appropriate to implement these approvals;
- 3) Authorize SDHC's President & CEO, or designee, to substitute funding sources and/or increase compensation by not more than 20 percent of the total agreement amount for the proposed agreement, if necessary, without further action by the SDHC Board or the Housing Authority, but only if and to the extent that funds are determined to be available for such purposes.



## Questions & Comments

