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San Diego Housing Commission (SDHC) Contract Amendment for City of San Diego's Bridge Shelter for Families, Single Women and Transitional-Aged Youth

Presentation to the SDHC Board of Commissioners
September 18, 2020

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City of San Diego Bridge Shelter for Families, Single Women, and Transitional-Aged Youth Introduction

- SDHC administers the agreements for the City's Bridge Shelters based on a Memorandum of Understanding (MOU) between SDHC and the City.
 - June 16, 2020: City Council authorized current MOU for a one-year term with two one-year options to renew
- The SDHC Board and Housing Authority of the City of San Diego (Housing Authority) first authorized execution of agreements for the operation of the City's Bridge Shelters from December 1, 2017 – June 30, 2018.
 - June 11, 2019: Housing Authority approved the third option to renew (July 1, 2019 – June 30, 2020), including long-term relocation of the Bridge Shelter for Families and Single Women to the San Diego Concourse and parts of Golden Hall.





City of San Diego Bridge Shelter for Families, Single Women, and Transitional-Aged Youth Introduction (Continued)

- December 10, 2019: Housing Authority approved Sixth Amendment between SDHC and the City to expand services at Golden Hall to Transitional-Aged Youth.
- June 16, 2020: City Council authorized execution of agreements with Alpha Project, Father Joe’s Villages, and Veterans Village of San Diego to operate the City’s Bridge Shelters during Fiscal Year (FY) 2021.
 - Contracts were based on a competitive procurement process.
- City Council also approved an MOU with SDHC regarding the administration of Homeless Housing, Assistance, and Prevention (HHAP) program funding (R-313113).
- A portion of HHAP funds are allocated to fund the operation of the City’s Bridge Shelter Program.





City of San Diego Bridge Shelter for Families, Single Women, and Transitional-Aged Youth Overview

- The City's Bridge Shelter Program provides temporary shelter and services to individuals and families experiencing homelessness in the City of San Diego while they work with staff to identify an appropriate housing solution.
- March 24, 2020: Families from the Golden Hall Bridge Shelter were relocated to pre-identified hotels in response to COVID-19.



City of San Diego Bridge Shelter for Families, Single Women, and Transitional-Aged Youth Overview (Continued)

- April 7, 2020: Single Women and Transitional-Aged Youth residents transferred to Operation Shelter to Home at the Convention Center.
 - One component of Operation Shelter to Home, the City's collaborative response to mitigating the impacts of COVID-19 on persons experiencing homelessness
 - Providing beds and services
 - Observing social distancing and other preemptive health measures.



*Operation Shelter to Home
San Diego Convention Center
May 28, 2020*





City of San Diego Bridge Shelter for Families, Single Women, and Transitional-Aged Youth Overview (Continued)

- Approved FY 2021 contract renewals authorized continued operation of the Bridge Shelter for Families, Single Women and TAY at the Golden Hall location once determined safe to resume operations there.
- Based on Operation Shelter to Home exit strategies and relocation activities due to COVID-19, the City determined to further expand the current 288-bed Bridge Shelter at Golden Hall by adding approximately 280 shelter beds for single adults for a total of 568 beds and cribs.
- The final determination on sub-population to be served by the additional 280 beds is pending and will be based on alignment of shelter bed availability and sub-population needs.
- Future and/or ongoing County Public Health social distancing requirements may result in changes to the total bed capacity. Any reduction in the approved budget due to bed-capacity changes will be reflected in administrative amendments to the budget.





City of San Diego Bridge Shelter for Families, Single Women, and Transitional-Aged Youth Amended FY 2021 Operating Budget

- An increase of \$2,920,869.87 to the operator contract is requested to serve an additional 280 persons prorated for the remainder of the fiscal year (9 months). The increase to operations includes increases to the following categories and \$52,481.25 for operator procured ramp-up supplies:
 - Food Services
 - Security Personnel
 - Client transportation
 - Case Management
 - General Operational costs





City of San Diego Bridge Shelter for Families, Single Women, and Transitional-Aged Youth Amended FY 2021 Operating Budget (Continued)

Funding Source	FY 2020	FY 2021 (Amended)	FY 2022*
HHAP	\$4,747,087.40	\$4,747,087.40	Funding Type TBD
GF	\$0.00	\$2,920,869.87	Funding Type TBD
TOTAL	\$4,747,087.40	\$7,667,957.27	\$8,693,860.19**

*Option years will be exercised contingent upon the appropriation of said funds by the City of San Diego for that purpose.
 ** FY2022 anticipated amount includes a 12 month budget for the full 568 beds, and an additional \$119,454.63 to the annualized budget to accommodate for two case manager positions currently paid by Regional Task Force on the Homeless (RTFH) Homeless Emergency Aid Program (HEAP) funds under separate contract that complete the case management.





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City of San Diego Bridge Shelter for Families, Single Women, and Transitional-Aged Youth City General Fund Budget Expense

Funding Source	Use	FY2021 Amended
GF	Operator Contract	\$2,920,869.87
GF	Start-up Supply Costs	\$114,484.28
	Total 280 beds	\$3,035,354.15
GF	Funds to Support up to 44 Additional Beds	\$448,855.18
TOTAL	Max Not to Exceed	\$3,484,209.33





City of San Diego Bridge Shelter for Families, Single Women, and Transitional-Aged Youth Staff Recommendations

That SDHC recommend that the Housing Authority and the City Council take the following actions:

Housing Authority:

- 1) Approve an amendment to the operating agreement with Father Joe's Villages (FJV) for the operation of the City of San Diego's Bridge Shelter for Families, Single Women, and Transitional Aged Youth at Golden Hall, with expanded capacity to serve 280 additional Single Adults, to increase the current contract in an amount of \$2,920,869.87, for a nine-month period, which includes startup costs of \$52,481.25 for a total contract amount, inclusive of the current budget for the original 288 beds, of \$7,667,957.27 to support up to 568 beds and cribs in total. Funding type for the expansion is anticipated to be City General Fund in the amount of \$2,920,869.87. Existing beds are funded by the State of California Homeless Housing, Assistance, and Prevention program in the amount of \$4,747,087.40





City of San Diego Bridge Shelter for Families, Single Women, and Transitional-Aged Youth Staff Recommendations (Continued)

- 2) Authorize SDHC's President & Chief Executive Officer (President & CEO), or designee, to execute all documents and instruments that are necessary and/or appropriate to implement these approvals, in a form and format approved by General Counsel, and to take such actions necessary and/or appropriate to implement these approvals;
- 3) Authorize SDHC's President & CEO, or designee, to substitute funding sources and/or increase compensation by not more than 20 percent of the total agreement amount for the proposed agreement, if necessary, without further action by the SDHC Board or the Housing Authority, but only if and to the extent that funds are determined to be available for such purposes.





City of San Diego Bridge Shelter for Families, Single Women, and Transitional-Aged Youth Staff Recommendations (Continued)

City Council:

- 1) Authorize the Chief Financial Officer to expend \$3,035,354.15 from the General Fund, from the Homelessness Strategies Department budget, to support expanded Bridge Shelter activity, and to expend an additional \$448,855.18 from the same source to support a further minor expansion of shelter opportunities at this location if it is determined there is adequate physical and operational capacity, for a total not to exceed \$3,484,209.33.
- 2) Authorize the Chief Financial Officer to substitute other sources of funding (including Coronavirus Relief Funds, Emergency Solutions Grant funds, Homeless Emergency Aid Program, or Homeless, Housing, Assistance, and Prevention funds), if available after having accounted for other approved uses of that funding, in order to meet spending timelines associated with those funds. Should it be determined that a substitute of funding sources would be beneficial, this authorization would only be actioned, if and to the extent that an Environmental Review per National Environmental Policy Act environmental clearances with respect to federal funding sources is completed and clearance is received.





City of San Diego Bridge Shelter for Families, Single Women, and Transitional-Aged Youth

Questions and Comments

