



## MEMORANDUM

**To:** City Council President Georgette Gómez and City Councilmembers

**From:** Richard C. Gentry, President & CEO, San Diego Housing Commission

**Date:** November 15, 2019

**Subject:** City of San Diego Community Action Plan on Homelessness – Leadership Council and Interagency Implementation Team

The City of San Diego Community Action Plan on Homelessness, which the City Council adopted October 14, 2019, recommends the creation of a Leadership Council to provide for cross-agency collaboration, alignment of resources toward systems-level thinking, and accountability.

The Leadership Council will initially consist of the following individuals, who represent the appropriate funding agencies, necessary policy expertise, and demonstrated commitment to addressing homelessness:

City of San Diego	Mayor	Mayor Kevin Faulconer
San Diego City Council	Councilmember serving on the Regional Task Force on the Homeless	Councilmember Chris Ward
County of San Diego	County Supervisor serving on the Regional Task Force on the Homeless	Supervisor Nathan Fletcher
San Diego Housing Commission	President and Chief Executive Officer	Richard C. Gentry
Regional Task Force on the Homeless (RTFH)	Chief Executive Officer	Tamera Kohler
Philanthropic Organization	Lucky Duck Foundation	Peter Seidler
Individual with Lived Experience	Voices of Our City Choir	John Brady
Business Representative	SDG&E	Mitch Mitchell

The Leadership Council will review progress, problem-solve when challenges arise, identify funding and resources for implementation, and create an appropriate level of both accountability and insulation from political issues.

The work of the Leadership Council will include participation of subject matter experts as appropriate to ensure alignment with guiding principles and foundational strategies, including the advisory groups outlined in the Action Plan.

In addition, the Leadership Council will oversee the Interagency Implementation Team, which consists of members from the four main funding agencies and oversight structures in the City related to homelessness:

City of San Diego	Chief of Homelessness Strategies & Housing Liaison	Keely Halsey
San Diego City Council	Chief of Staff for Councilmember that Sits on RTFH Board	Molly Chase
Regional Task Force on the Homeless (RTFH)	Chief Executive Officer	Tamera Kohler
San Diego Housing Commission	Senior Vice President, Homeless Housing Innovations Division	Lisa Jones

The Implementation Team will continue to prioritize equity, voices of frontline staff and persons with lived experience, and will strive for diverse representation across the Action Plan’s stakeholder groups.

The Implementation Team has scheduled the initial Leadership Council meeting for January 2020 and is working toward the Action Plan’s prescribed actionable items and determining prioritization to be reviewed and implemented throughout the ensuing months.

The Leadership Council and Interagency Implementation Team are essential to the Action Plan, which provides clear vision, guiding principles, strategies and achievable goals to have a meaningful impact on homelessness in the City of San Diego. The plan sets a path for our system, which demonstrates that, “By working creatively and collaboratively, the City of San Diego will build a client-centered homeless assistance system that aims to prevent homelessness, and that quickly creates a path to safe and affordable housing and services for people who experience homelessness in our community.”

This Action Plan provides a roadmap with the flexibility to make adjustments, as needed, to target critical resources to address the diverse and changing needs over time of San Diegans experiencing homelessness.