



SAN DIEGO  
HOUSING  
COMMISSION

“We’re About People”

# San Diego Housing Commission (SDHC) City of San Diego Temporary Bridge Shelter Programs Presentation to the SDHC Board of Commissioners October 5, 2018

Jeff Davis  
Executive Vice President & Chief of Staff

Lisa Jones  
Senior Vice President  
Homeless Housing Innovations





# City of San Diego Temporary Bridge Shelters Introduction

- SDHC and the City of San Diego (City) entered into a Memorandum of Understanding (MOU) for the oversight and administration of the City's Temporary Bridge Shelters.
  - First option to extend the MOU for one year (July 1, 2018 – June 30, 2018) was approved in May.
- The SDHC Board and Housing Authority of the City of San Diego (Housing Authority) authorized execution of agreements for the operation of the City's Temporary Bridge Shelters from December 1, 2017 – June 30, 2018.
  - First option to renew agreements for three months (July 1, 2018 – September 30, 2018) was approved in May.
  - Second option to renew agreements for nine months (October 1, 2018 – June 30, 2019) was approved in September.
- **Approvals:**
  - **November 3, 2017:** SDHC Board of Commissioners
  - **November 14, 2017:** Housing Authority and City Council
  - **May 4, 2018:** SDHC Board of Commissioners
  - **May 22, 2018:** Housing Authority and City Council
  - **September 18, 2018:** Housing Authority and City Council



# City of San Diego Temporary Bridge Shelters Persons Served & Occupancy

SHELTER	Capacity in August 2018	Persons Served in August 2018	Persons Served Since Opening
Single Adult (Alpha Project)	324	429	1,396
Veterans (VVSD)	200	323	898
Families & Single Women (Father Joe's Villages)	150	184	419
<b>TOTALS</b>	674	936	2,713

SHELTER	Occupancy on August 31, 2018	Average Occupancy Rate Since Opening <sup>[1]</sup>
Single Adult (Alpha Project)	98%	99%
Veterans (VVSD)	89%	91%
Families & Single Women (Father Joe's Villages)	97%	97%
<b>TOTALS</b>	95%	96%

[1] Excludes 30-day ramp up period.



# City of San Diego Temporary Bridge Shelters

## Exits to Permanent and Other Longer Term Housing

SHELTER	Total Exits in August 2018	Exits to Permanent Housing	Exits to Other Longer Term Housing	Total Positive Exits in August 2018
Single Adult (Alpha Project)	108	8	4	12
Veterans (VVSD)	144	19	12	31
Families & Single Women (Father Joe's Villages)	39	22	2	24
<b>AUGUST TOTALS</b>	<b>291</b>	<b>49</b>	<b>18</b>	<b>67</b>

SHELTER	Total Exits Since Opening	Exits to Permanent Housing	Exits to Other Longer Term Housing	Total Positive Exits
Single Adult (Alpha Project)	1,075	103	30	133
Veterans (VVSD)	719	81	57	138
Families & Single Women (Father Joe's Villages)	274	101	19	120
<b>TOTALS SINCE OPENING</b>	<b>2,068</b>	<b>285</b>	<b>106</b>	<b>391</b>



# City of San Diego Temporary Bridge Shelters

## Outreach Engagements by City Council District – August 2018

DISTRICT	Interviews	Visual Observations	Total Engagements
District 1	2	3	5
District 2	48	67	115
District 3	545	207	752
District 4	17	16	33
District 5	2	2	4
District 6	9	9	18
District 7	16	10	26
District 8	131	47	178
District 9	37	29	66
Unknown <sup>(1)</sup>	44	13	57
<b>TOTALS</b>	<b>851</b>	<b>403</b>	<b>1,254</b>

<sup>(1)</sup> 15 of the recorded engagements were unable to be geo-coded to a District level.





# City of San Diego

## Temporary Bridge Shelters

### Actual Expenses Compared to Budget

SHELTER	JULY OPERATING	AUGUST OPERATING	*ACTUALS THROUGH 8/31/2018	BUDGET THROUGH 8/31/2018	UNDER/ OVER SPEND
Single Adult (Alpha Project)	\$273,328	\$321,946	\$595,274	\$800,000	\$(204,726)
Veterans (VVSD)	\$219,583	\$281,473	\$501,056	\$500,000	\$1,056
Families & Single Women (Father Joe's Villages)	\$164,854	\$158,369	\$323,223	\$366,667	\$(43,443)
<b>TOTALS</b>	<b>\$657,765</b>	<b>\$761,788</b>	<b>\$1,419,553</b>	<b>\$1,666,667</b>	<b>\$(247,114)</b>

\*Actuals are subject to change if there are disallowances





# City of San Diego Temporary Bridge Shelters Implementation of Recommendations

- Operator Agreements are being executed based on Council Approval.
- Job Descriptions are being finalized to ensure consistency of approach across all three providers.
- Recruiting timeline and process to include final approval of all new hires, promotions or transfers by SDHC designee is being finalized.
- Provider training frameworks and enhanced training curriculums are being developed.





# City of San Diego Temporary Bridge Shelters

# Questions?

