



SAN DIEGO  
HOUSING  
COMMISSION

We're About People

San Diego Housing Commission  
Homeless Housing Innovations Department  
Presentation to the SDHC Board of Commissioners  
October 5, 2018

Lisa Jones  
Senior Vice President

Deanna Villanueva  
Director Housing First Operations





# SDHC - Homeless Housing Innovations

## Introduction

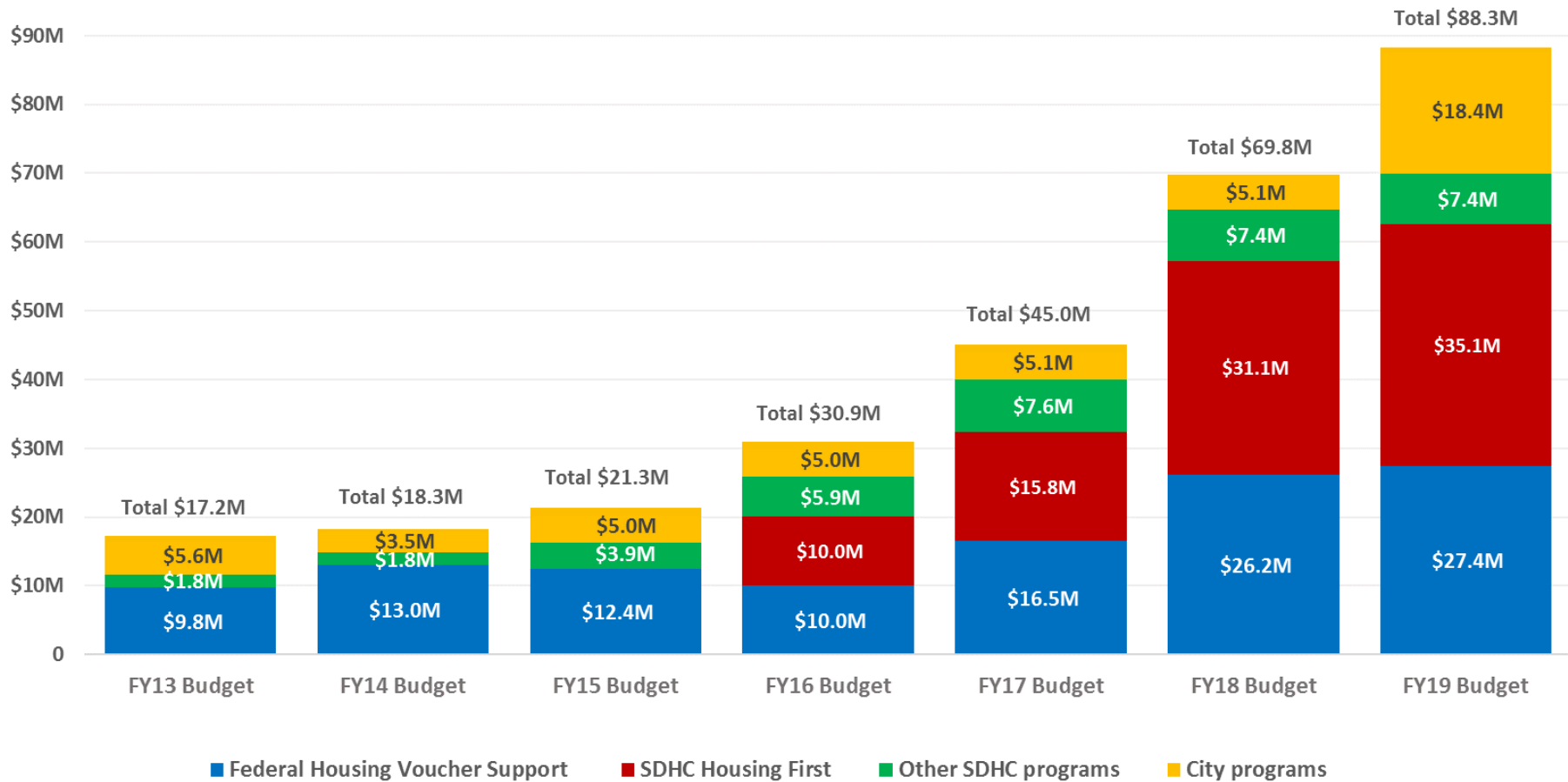
- 2010: SDHC began administering City of San Diego Homeless Shelters and Services Programs
- 2013: SDHC created its Homeless Housing Innovations Department
- 2014: SDHC launched its initial HOUSING FIRST – SAN DIEGO homelessness action plan
- 2017: SDHC launched the current phase of HOUSING FIRST – SAN DIEGO
- Today: SDHC’s Homeless Housing Innovations Department consists of 29 staff members



# SDHC - Homeless Housing Innovations

## FY2013 – FY2019 Total

### Homeless Programs Expenditures





# SDHC - Homeless Housing Innovations

## Rental Housing Vouchers

- **July 1, 2010:** As a Moving to Work (MTW) agency, SDHC became one of the initial public housing agencies in the nation to receive approval from HUD to use its federal rental housing voucher funding to provide long-term housing for individuals and families experiencing homelessness.
- Out of SDHC's approximately 15,000 rental housing vouchers funded by HUD, more than **4,000 are committed to addressing homelessness**, including:
  - developments pending construction completion; and
  - vouchers awarded through HOUSING FIRST – SAN DIEGO, SDHC's homelessness action plan.
- The estimated annual value of these vouchers exceeds **\$37 million**.





# HOUSING FIRST – SAN DIEGO



# SDHC - Homeless Housing Innovations

## HOUSING FIRST – SAN DIEGO (Continued)

- HOUSING FIRST – SAN DIEGO: 2018 – 2020 SDHC’s Homelessness Action Plan:
  - Creates at least **3,000 housing opportunities** over three fiscal years for individuals and families experiencing homelessness
  - SDHC is directing **\$79.7 million** in federal, SDHC and City funds to six programs over three fiscal years:
    - Homeless Prevention and Diversion
    - SDHC Moving Home Rapid Rehousing
    - Landlord Engagement and Assistance Program (LEAP)
    - Permanent Supportive Housing
    - SDHC Moving On Rental Assistance
    - Coordinated Street Outreach



**Prevention** assists individuals and families at risk of homelessness to remain permanently housed.

**Diversion** assists individuals and families who are newly homeless by identifying alternative permanent housing options and other necessary support to stay out of shelters.



Family assisted by Prevention & Diversion

**First-Year Goal: 750**

Total Households Stabilized: 882





# SDHC - Homeless Housing Innovations HOUSING FIRST – SAN DIEGO (Continued)

## **Moving Home Rapid Rehousing**

Assist individuals and families experiencing homelessness to quickly obtain and maintain permanent housing through light case management and short-term rental assistance.

**Annual Goal: 200**

Total Placements: 171





## Landlord Engagement and Assistance Program (LEAP)

Assists individuals and families who are experiencing homelessness by increasing access to rental units through landlord recruitment and retention efforts.

**Annual Goal: 1,000**

Total Placements: 1,203



Participating Landlords  
Jimmie and Marlynn Robinson



### Permanent Supportive Housing

Community-based housing with rental assistance paired with supportive services to assist people with a disability who are experiencing homelessness

### Annual Goal: 200

Units Pending: 230

- San Ysidro Village Apartments: 50 units
- Beacon Apartments: 43 units
- Quality Inn: 91 units
- West Park Inn: 46 units



San Ysidro Village Apartments  
Artist's Rendering  
Expected Completion: Winter 2019





# SDHC - Homeless Housing Innovations HOUSING FIRST – SAN DIEGO (Continued)

## **Moving On Rental Assistance**

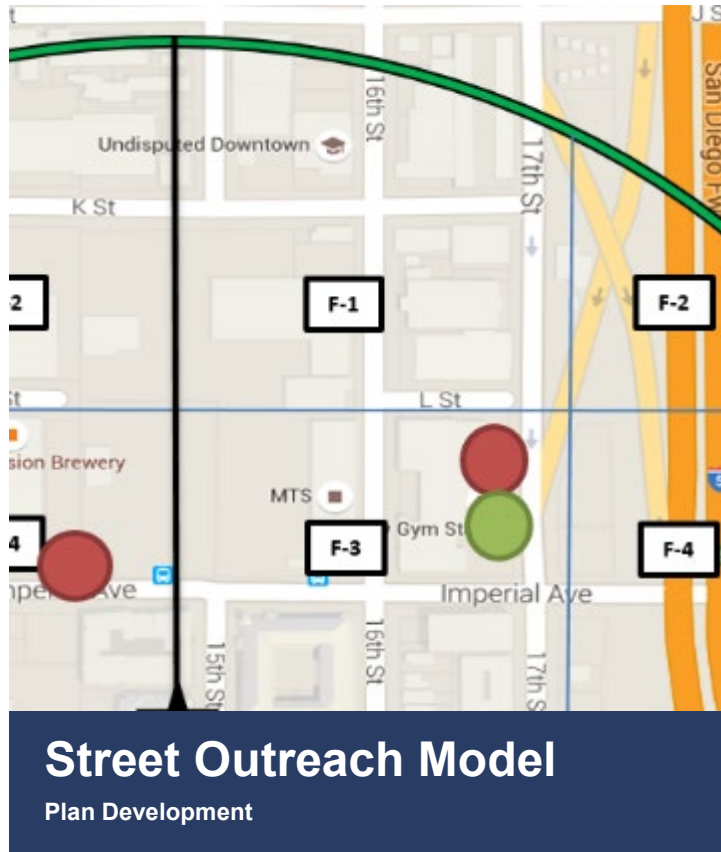
Provides rental assistance for formerly homeless individuals and families who are ready to transition out of permanent supportive housing, but who still need rental assistance.

### **First Year Goal: 25**

Households Leased: 8



### Coordinated Outreach



#### Temporary Bridge Shelter - Pilot

- Pilot New Technologies and Processes
- Coordinate Efforts
- Inform Program Model Design

#### Enhanced Data Tracking

- Hotspot Mapping
- By Community – District Level Data
- Deeper Resource Referral Data

#### Street Outreach Model Development

- Client Centric
- Systemic - Consistent Approach
- Community Wide Definitions and Standards
- Coordinated Efforts – Maximize Resources
- Incorporate Diversion





# 2,068

## Permanent Housing Opportunities Created First Year

- 1,203 LEAP
  - 171 Rapid Rehousing
  - 253 Prevention and Diversion
- 629 Family Reunification Program
- 230 Permanent Supportive Housing Units (Acquired or Under Development)
- 6 Moving On Rental Assistance





# SDHC - Homeless Housing Innovations

## HOUSING FIRST – SAN DIEGO (Continued)

- Current phase of HOUSING FIRST – SAN DIEGO builds upon accomplishments of the first three years (2014 – 2017):
  - **Housing Our Heroes helped 1,000 previously homeless Veterans** secure rental housing
  - **\$29.8 million awarded toward development** of 407 permanent supportive housing units
  - **1,986 federal rental housing vouchers awarded** to nonprofit agencies and affordable housing developments
  - **Hotel Churchill renovation created 72 permanent supportive housing units**, predominantly for Veterans experiencing homelessness
  - **SDHC invested \$15 million to acquire 120-unit Village North Senior Garden Apartments**; 44 units set aside for seniors experiencing homelessness
  - **SDHC dedicated 25 of its own housing units year-round as rapid rehousing** for San Diegans experiencing homelessness
  - **Guardian Scholars Program provides rental assistance for up to 100 SDSU students** who have been homeless or at risk of homelessness
  - **Monarch School Project provides rental housing vouchers for up to 25 families** who have at least one child enrolled at Monarch School





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# Homeless Shelters & Services Programs



### **36 Contracted Programs**

- 13 Permanent Supportive Housing
- 6 Rapid Rehousing
- 4 Transitional Housing
- 3 Interim Housing Programs
- 3 Temporary Bridge Shelters
- 7 Supportive Services





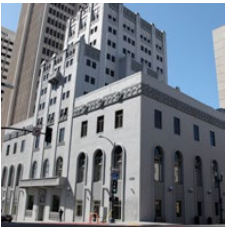
# SDHC - Homeless Housing Innovations

## Homeless Shelters and Services Programs (Continued)



### City's Year-Round Interim Housing

- 350 beds
- 1,710 individuals served



### Connections Housing Downtown

- 150 interim beds
- 509 individuals served



### Cortez Hill Family Center

- 45 units
- 823 individuals served



### Neil Good Day Center

- 7,360 unduplicated individuals served



# SDHC - Homeless Housing Innovations

## Homeless Shelters and Services Programs (Continued)



### City's Homeless Transitional Storage Center

- 400 lockers/bins
- 565 unduplicated individuals served



### City's Temporary Bridge Shelters

- Up to 674 beds for adults, families and veterans
- 2,309 individuals served
- December 2017/January 2018 – June 30, 2018



### City's Storage Connect Center

- Up to 500 bins
- 110 new clients enrolled
- June 13 – June 30, 2018



### Project Homeless Connect – Downtown San Diego

- 845 San Diegans experiencing homelessness were assisted on January 31, 2018



# SDHC - Homeless Housing Innovations

## Homeless Shelters and Services Programs (Continued)

- 211 San Diego
- Alpha Project
- Downtown San Diego Partnership
- ElderHelp
- Father Joe's Villages
- Home Start
- Housing Innovations Partners (HIP)
- Mental Health Systems (MHS)
- Pathfinders
- People Assisting the Homeless (PATH)
- Regional Task Force on the Homeless
- The Salvation Army
- San Diego Lesbian, Gay, Bisexual, Transgender Community Center
- South Bay Community Services
- Think Dignity
- Townspoeple
- Veterans Village of San Diego (VVSD)
- Young Men's Christian Association (YMCA)
- Young Women's Christian Association (YWCA)





# SDHC - Homeless Housing Innovations Administrative Program Outcomes

## Fiscal Year 2018 – Persons Housed/Served vs. Goal

PROJECT TYPE	ANNUAL GOAL	ACTUAL HOUSED/SERVED
Permanent Housing	264	332
Rapid Rehousing	311	471
Transitional Housing	206	347
Interim Housing	2,500	3,042
Day Center	6,000	7,360
Transitional Storage Center	600	565





# Future Projects





# SDHC - Homeless Housing Innovations Future Projects

## **City of San Diego Partnership**

### **State Homeless Emergency Assistance Grant**

- \$14.1 Million in funding Directly to the City to Enhance:
  - Rapid Rehousing Programs
  - Prevention & Diversion Programs
  - Transitionally Aged Youth Programs
  - Flexible Spending Subsidies

## **Regional Task Force on the Homeless Partnership**

- Youth Demonstration Grant
- New Homeless Management Information System
- Redesigned Coordinated Entry System



# Questions?

