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HOUSING
COMMISSION

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San Diego Housing Commission (SDHC) City of San Diego Bridge Shelter for Families, Single Adults and Transition-Age Youth

Housing Authority of the City of San Diego Agenda Item #1

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City of San Diego Bridge Shelter for Families, Single Adults and Transition-Age Youth Background

- SDHC administers agreements for the City of San Diego's (City) Homeless Shelters and Services Programs
 - Memorandum of Understanding (MOU) between SDHC and the City of San Diego (City) first took effect on July 1, 2010.
- SDHC and the City entered into a separate MOU for the administration and operation of the City's Bridge Shelter Programs.
 - Current Bridge Shelter MOU will expire on June 30, 2023.
- The Bridge Shelter programs were approved by the Housing Authority in October 2017 with capacity at that time to serve 700 individuals across the three shelter programs.
- Currently the three Bridge Shelter programs have a capacity to serve up to 938 people.



City of San Diego Bridge Shelter for Families, Single Adults and Transition-Age Youth Introduction

- April 1, 2019: Bridge Shelter for Families with Children was relocated to Golden Hall.
- December 2019: Program expanded to serve Transition-Age Youth.
- March 2020: First floor of Golden Hall was activated with 240 beds as an emergency response to the COVID-19 pandemic.
- Shelter Compositions (After Operation Shelter to Home)
 - Single Adult Men (324 Beds) – First Floor
 - Families with Minor Children (146 beds / 18 cribs) – Second Floor
 - Transition-Age Youth (46 beds) – Second Floor
- The Bridge Shelter program supports the Community Action Plan on Homelessness for the City of San Diego (Action Plan)
 - The Action Plan identifies shelter interventions as critical entry points to the City's Crisis Response System and necessary to facilitate permanent housing placements.



City of San Diego Bridge Shelter for Families, Single Adults and Transition-Age Youth Contractor Selection Process

- March 7, 2022: SDHC issued a Request for Proposal (RFP) seeking an operator for the City of San Diego Bridge Shelter for Families, Single Adults and Transition-Age Youth.
- RFP was posted and made available for download on the PlanetBids website through both SDHC's and the City of San Diego's portals.
 - 921 notifications were sent through the PlanetBids system.
 - 20 prospective bidders downloaded the solicitation.
- March 31, 2022: RFP closing date
 - Father Joe's Villages was the sole respondent.
- Selection committee evaluated and scored the response.
 - The organization's proposal was deemed a responsive and qualified response and was recommended for award by the evaluation committee



City of San Diego Bridge Shelter for Families, Single Adults and Transition-Age Youth Operator Experience – Father Joe's Villages

- More than 70 years of experience serving individuals and families experiencing homelessness.
- Serves more than 14,000 men, women and children annually.
- Operated over 400 beds at the San Diego Convention Center as part of Operation Shelter to Home.
- Operates multiple City-funded shelter and service programs, including: Bridge Shelter at Golden Hall, Paul Mirabile Center, the Day Center for Homeless Adults and the Bishop Maher Center.



*Saint Teresa of Calcutta Villa
Father Joe's Villages Affordable Housing Development in
collaboration with SDHC
403 affordable units, of which 270 are for people who
experienced homelessness
Grand Opening: February 10, 2022*



City of San Diego Bridge Shelter for Families, Single Adults and Transition-Age Youth Service Model

Basic shelter services, including but not limited to:

- Appropriate 24-hour residential services and supportive service staffing
- A minimum of two meals per day in compliance with all applicable health and safety regulations
- Showers, wash stations, restrooms and laundry facilities,
- Routine operating and client supplies, including but not limited to hygiene products, basic first aid supplies, and cleaning supplies
- Telephone access and message services
- Regularly laundered linens
- Referrals to partner agencies for additional services
- Assistance in obtaining permanent or longer-term housing interventions.



City of San Diego Bridge Shelter for Families, Single Adults and Transition-Age Youth Service Model (Continued)

- **Low-Barrier Shelter Options** operated in alignment with best practices and Community Standards
- **Housing-Focused Case Management** to develop an individualized housing plan and case conferencing with community partners and SDHC technical assistance team to progress clients housing goals and address barriers
- **Supportive Services** to connect to an array of Father Joe's Villages and other community resources
- **Street-Based Outreach** and case management resources that contribute to the City's coordinated outreach program
- **Good Neighbor Policy** focused on engagement with surrounding community/other City resources to support a clean and safe environment around the site



City of San Diego Bridge Shelter for Families, Single Adults and Transition-Age Youth Service Model (Continued)

- **Substance Use Services**
 - Inclusion of two Alcohol & Other Drug (AOD) Specialists to support Harm Reduction strategies
- **Site Security**
 - Enhanced security resources to support safety and security of residents, staff and local community
- **Program Management**
 - Additional committed staff resources for higher-level oversight of day-to-day activities at the shelter site



City of San Diego Bridge Shelter for Families, Single Adults and Transition-Age Youth

Outcomes: July 1, 2021 – May 31, 2022

Subpopulation	Total Households Served 7/1/2021 - 5/31/2022	Total Positive Household Exits 7/1/2021 - 5/31/2022
Golden Hall (GH) Single Adults	1,125	130
GH Families with Children	183	38
GH TAY	249	42
TOTAL	1,557	210



City of San Diego Bridge Shelter for Families, Single Adults and Transition-Age Youth

Outcomes: July 1, 2021 – May 31, 2022 (Continued)

May 31, 2022:

- 381 households enrolled in the Golden Hall Bridge Shelter
 - 298 single adults
 - 45 families with children
 - 38 TAY individuals
- 6% (24 households) were connected to a Rapid Rehousing (RRH) or Permanent Supportive Housing (PSH) resource
- 3% (11 households) had been referred to an Emergency Housing Voucher (EHV) resource.

	PSH	RRH	EHV	TOTAL
GH Single Adults	7	4	11	22
GH Families with Children	0	8	0	8
GH TAY	2	3	0	5
TOTAL	9	15	11	35



City of San Diego Bridge Shelter for Families, Single Adults and Transition-Age Youth COVID-19 Mitigating Practices

- Compliance with all local, state and federal public health orders
- Alignment with guidance from U.S. Department of Housing and Urban Development and the Centers for Disease Control and Prevention
 - Preventing & Managing the Spread of Infectious Disease for People Experiencing Homelessness
 - Preventing & Managing the Spread of Infectious Disease within Encampments
 - Interim Guidance for Homeless Service Providers to Plan and Respond to Coronavirus Disease 2019
- Personal Protective Equipment for both clients and staff
- Screening/Isolation Procedures
 - Universal Screening Tool
 - Partnerships with primary care providers



City of San Diego Bridge Shelter for Families, Single Adults and Transition-Age Youth Fiscal Year 2023 Operating Agreement

- Initial Operating Term: July 13, 2022, through June 30, 2023
- Operating cost for the initial contract term: \$10,458,046
- Anticipated funding source: Homeless Housing, Assistance and Prevention Program funds
 - Will be determined through the City's Fiscal Year 2023 budgeting process.
- Future contract terms will be exercised upon the appropriation of funds by the City for this purpose.

FUNDING SOURCE	FY2023
HHAP 1.0	\$6,648,286
HHAP 2.0	\$850,600
HHAP 3.0	\$2,959,160
TOTAL	\$10,458,046



City of San Diego Bridge Shelter for Families, Single Adults and Transition-Age Youth Staff Recommendations

That the Housing Authority of the City of San Diego take the following actions:

- 1) Authorize SDHC to enter into an agreement with Father Joe's Villages (Father Joe's) in the amount of \$10,458,046 for an initial one-year term, from July 13, 2022, through June 30, 2023, with three one-year options for renewal, to provide shelter and services for persons experiencing homelessness at the City Bridge Shelter at Golden Hall at 202 C Street, San Diego, 92110 (the Program), contingent on the City making funds available for that purpose in its annual fiscal year budgeting process and the continuance or extension of the Bridge Shelter MOU with the City for oversight and administration of the Bridge Shelter programs. The funding sources for the initial operating term are expected to consist of City of San Diego Homeless Housing, Assistance, and Prevention Program (HHAP) funds.



City of San Diego Bridge Shelter for Families, Single Adults and Transition-Age Youth Staff Recommendations (Continued)

- 2) Authorize SDHC's President & Chief Executive Officer (President & CEO), or designee, to execute all documents and instruments that are necessary and/or appropriate to implement these approvals, in a form and format approved by General Counsel, and to take such actions necessary and/or appropriate to implement these approvals. Housing Commission staff will notify the Housing Authority and the City Attorney's Office about any subsequent amendments or modifications to the transaction, and other required documents, including amendments to any documents.
- 3) Authorize SDHC's President & CEO, or designee, to substitute funding sources and/or increase compensation by not more than 20 percent of the total agreement amount for the proposed agreement, if necessary, without further action by the Housing Commission Board or the Housing Authority, but only if and to the extent that funds are determined to be available for such purposes.



City of San Diego Bridge Shelter for Families, Single Adults and Transition-Age Youth

Questions & Comments

